

**Micmacs of Gesgapegiag Band**  
**Consolidated Financial Statements**  
**March 31, 2024**

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## Management's Report

### Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Micmacs of Gesgapegiag Band are the responsibility of management and have been approved by the Council Members.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report.

The external auditors, Raymond Chabot Grant Thornton LLP, conduct an independent audit, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of Micmacs of Gesgapegiag Band and meet when required.

On behalf of Micmacs of Gesgapegiag Band:



Roderick Larocque

Chief



Clement Bernard

Director General

August 5, 2024

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Raymond Chabot  
Grant Thornton LLP  
138 Route 132 West  
New Richmond (Québec)  
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## **Independent Auditor's Report**

To the Directors of  
Micmacs of Gesgapegiag Band

### **Qualified opinion**

We have audited the consolidated financial statements of Micmacs of Gesgapegiag Band (hereafter "the Organization"), which comprise consolidated statement of financial position as at March 31, 2024, and the consolidated statements of operations, accumulated surplus, changes in net debt, cash flows, operations and accumulated surplus (deficit) by program and schedule of salaries, honoraria, travel expenses and other remuneration for the year then ended, and notes to consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matters described in the "Basis for qualified opinion" section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2024, and the results of its operations, its remeasurement gains and losses, the change in its net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Basis for qualified opinion**

The Organization presents a \$14,020,161 (\$10,709,352 in 2023) deferred contribution related to tangible capital assets in liabilities that should have been recognized as revenues upon the acquisition of the related tangible capital asset, which constitutes a departure from Canadian public sector accounting standards. This situation also caused us to express a qualified opinion on the consolidated financial statements for the year ended March 31, 2023. If the deferred contributions related to tangible capital assets had been presented in revenues upon the acquisition of the related tangible capital asset, revenues would have been increased by \$3,310,809 in 2024 and \$2,057,606 in 2023 and deficiency of revenues over expenses would have been decreased by the same amount, accumulated surplus would have increased by \$14,020,161 in 2024 and \$10,709,352 in 2023 and liabilities would have been reduced by the same amount.

Also, Micmacs of Gesgapegiag Band interest in Mi'gmawei Mawiomi Resources L.P., a limited partnership accounted at cost, is carried at \$100 on the statement of financial position as at March 31, 2024 and 2023, and Micmacs of Gesgapegiag Band share of Mi'gmawei Mawiomi Resources L.P.'s net income is not included in Micmacs of Gesgapegiag Band's income for the years ended March 31, 2024 and 2023 in accordance with the modified equity method, as required by Canadian public sector accounting standards. The effects of this departure on the consolidated financial statements for the years ended March 31, 2024 and 2023 have not been determined. Our opinion on the consolidated financial statements for the year ended March 31, 2023 was qualified accordingly because of the possible effects of this departure.

Also, Micmacs of Gesgapegiag Band interest in Salaweg Inc. and Mi'gmawei Mawiomi Business Corporation Inc., a limited partnership accounted at cost, is carried at \$33 333 and \$1 respectively on the statement of financial position as at March 31, 2024 and 2023 and Micmacs of Gesgapegiag Band share of Salaweg Inc.'s and Mi'gmawei Mawiomi Business Corporation Inc., net income are not included in Micmacs of Gesgapegiag Band's income for the years ended March 31, 2024 and 2023 in accordance with the modified equity method, as required by Canadian public sector accounting standards. The effects of this departure on the consolidated financial statements for the years ended March 31, 2024 and 2023 have not been determined. Our opinion on the consolidated financial statements for the year ended March 31, 2023 was qualified accordingly because of the possible effects of this departure.

Also, the Organization accounts for operations related to housing units – Article 95 in accordance with the requirements of the Canadian Mortgage Housing Corporation (C.M.H.C.), as described in the accounting policy "Tangible capital asset" in Note 3. This departure from Canadian public sector accounting standards mainly relates to tangible capital assets amortization, the recognition of C.M.H.C. capital contribution and the accounting of reserved funds. Our opinion on the consolidated financial statements for the year ended March 31, 2023 was qualified accordingly because of the possible effects of this departure.

Finally, the Organization did not apply the requirements of the section PS 3280, Assets Retirement Obligations, of the CPA Canada Public Sector Accounting Handbook. Therefore, as at March 31, 2024, the Organization did not measure or recognize any liability for asset retirement obligations and did not provide the related disclosures. This constitutes a departure from Canadian public sector accounting standards. The effects of this departure on the consolidated financial statements for the year ended March 31, 2024 have not been determined.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

### **Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

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*Raymond Chabot Grant Thornton LLP*

New Richmond  
August 5, 2024

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<sup>1</sup> CPA auditor, public accountancy permit no. A123501

# Micmacs of Gesgapegiag Band Consolidated Financial Position

March 31, 2024

	2024	2023
	\$	\$
<b>FINANCIAL ASSETS</b>		
Cash	5,444,791	9,430,600
Term deposits	4,660,000	
Restricted cash and deposits (Note 4)	958,155	929,238
Accounts receivable (Note 5)	2,309,417	3,284,566
Due from government and other government organizations (Note 6)	6,279,970	5,889,289
Inventory	59,827	29,544
Investments (Note 7)	33,434	33,434
	<u>19,745,594</u>	<u>19,596,671</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 8)	4,701,390	3,713,137
Deferred revenues (Note 9)	17,327,000	12,547,329
Current portion of long-term debt (Note 10)	1,074,666	1,050,672
Long-term debt (Note 10)	3,533,298	2,820,844
Deferred contributions related to tangible capital assets (Note 11)	14,020,161	10,709,352
Reserve funds		
Replacement reserve (Note 12)	99,457	54,977
Operating reserve (Note 13)	634,349	624,635
	<u>41,390,321</u>	<u>31,520,946</u>
<b>NET DEBT</b>	<u>(21,644,727)</u>	<u>(11,924,275)</u>
<b>NON-FINANCIAL ASSETS</b>		
Prepaid expenses	134,666	157,573
Tangible capital assets (Note 14)	30,820,212	23,200,991
	<u>30,954,878</u>	<u>23,358,564</u>
<b>ACCUMULATED SURPLUS (Note 15)</b>	<u>9,310,151</u>	<u>11,434,289</u>

The accompanying notes and consolidated schedules are an integral part of the consolidated financial statements.

On behalf of the Board,

  
Chief

  
Director general



# Micmacs of Gesgapegiag Band

## Consolidated Operations

Year ended March 31, 2024

	Unaudited budget (note 25)	2024	2023
	\$	\$	\$
<b>Revenues</b>			
<b>Federal government transfers</b>			
ISC Grant	6,628,789	13,629,846	9,736,877
ISC Fixed Contribution	5,105,283	8,592,657	8,683,432
ISC Set Contribution	1,348,848	293,000	293,000
ISC Flexible Contribution	613,172	639,621	828,482
ISC Block Contribution	172,857	39,396	265,117
Contribution receivable (payable) (Note 18)		253,881	218,122
Correction of receivable, deferred revenues and unexpended funding of prior years			(322,467)
Health Canada			25,000
Solicitor General of Canada	2,642,196	1,824,311	3,657,387
Canadian Heritage	284,600	272,800	240,045
First Nations Education Council	1,405,056	181,519	540,181
Revenue Canada	87,000	164,084	105,881
Canada Mortgage and Housing Corporation	1,801,872	1,677,127	446,956
Canada Economic Development	78,300	233,927	200,000
Department of Fisheries and Oceans	55,000	1,224,390	870,814
Environment and Climate Change Canada		401,400	200,000
	<u>20,222,973</u>	<u>29,427,959</u>	<u>25,988,827</u>
<b>Provincial government transfers</b>			
Ministre de la Sécurité publique	991,724	935,855	1,003,392
Ministre de la Culture et des Communications	200,000	248,500	371,500
Ministre des Forêts, de la Faune et des Parcs du Québec	1,693,607	1,886,709	1,563,350
Secrétariat aux Affaires Autochtones	797,500		
	<u>3,682,831</u>	<u>3,071,064</u>	<u>2,938,242</u>
<b>Other</b>			
First Nations Human Resources Development Commission of Quebec		592,338	519,336
Native Commercial Credit Corporation (SOCCA)		1,298,788	422,073
First Nations of Quebec and Labrador Health and Social Services Commission	72,000	302,095	187,271
Band contribution		49,102	
Welfare injection	18,996	16,339	18,856
Gesgapegiag Human Resource Development Commission	195,000	202,811	185,745
Community services		23,850	26,856
Gain on disposal of tangible capital assets		4,500	169,602
Rental revenues	299,584	788,217	747,640
Administration revenues	973,596	1,327,970	1,000,124
Forestry sales	1,075,650	1,247,630	1,036,846

## Micmacs of Gesgapegiag Band Consolidated Operations

Year ended March 31, 2024

	Unaudited budget	2024	2023
	\$	\$	\$
Lodging revenues	125,004	154,126	159,047
Gas, restaurant and rooms sales	350,000	295,829	318,286
Fisheries sales	12,985,300	11,739,437	15,402,106
Fishing leases	717,891	828,996	1,001,096
Other revenues	571,751	992,653	1,473,015
Deferred contribution related to tangible capital assets	(600,000)	(5,018,149)	(3,228,545)
Amortization of deferred contributions related to tangible capital assets		1,727,409	1,205,483
Deferred revenue from previous years	441,996	12,547,329	4,968,286
Less: Deferred revenue		(17,327,000)	(12,547,329)
	<u>17,226,768</u>	<u>11,794,270</u>	<u>13,065,794</u>
	<u>41,132,572</u>	<u>44,293,293</u>	<u>41,992,863</u>
<b>Expenses</b>			
Salaries and fringe benefits	17,357,565	18,059,345	17,388,161
Travel	650,486	805,906	697,371
Professional fees	539,920	435,293	278,781
Publicity and promotion			1,030
Material and equipment rental	370,462	406,861	326,621
Training and development	517,053	529,354	525,626
Fisheries purchases	3,447,080	3,678,170	3,554,853
Honoraria	184,900	201,233	155,157
Economics Stimulus Package	1,278,000	1,348,000	1,288,000
Contracted services	8,979,264	10,688,959	6,758,860
Membership fees	17,080	9,445	4,203
Materials and supplies	1,905,998	3,142,739	2,265,663
Office supplies and expenses	121,662	82,641	115,275
Repair and maintenance	756,613	2,084,727	1,226,230
Energy	1,440,277	1,021,889	1,429,540
Telecommunications	93,733	74,593	69,993
Insurance	366,698	609,667	470,370
Interest and bank charges	46,484	290,897	57,016
Interest on long-term debt	191,531	180,959	136,889
Doubtful (recovered) accounts		717,612	1,420,837
Administration charges	961,253	1,322,162	969,920
Room and board and educational allowances	355,840	409,887	455,690
Contract for payroll administration			328,000
Business contributions		11,000	117,188
Contributions to community activities	16,444	144,020	39,174
Band contributions	23,000	108,787	118,258
Program aids	329,049	369,261	427,732
Medical fees	260,706	315,077	399,614
Tuition fees	247,824	400,636	273,316
Other	27,116	31,849	77,288

**Micmacs of Gesgapegiag Band**  
**Consolidated Operations**  
Year ended March 31, 2024

	Unaudited budget	2024	2023
	\$	\$	\$
Basic needs	906,000	1,446,564	1,115,265
Special needs	30,804	29,988	17,687
Purchase of equipment	3,020,362	2,137,675	2,555,010
Welfare injection	65,184	4,968	6,066
Registration fees	39,982	167,682	152,010
Placements	1,422,302	2,458,924	1,548,425
Purchases for resale		271,425	254,092
Variation of gas inventory		(30,277)	(546)
Annual contribution - replacement reserve		44,480	40,730
Expenses capitalized to tangible capital assets	(4,397,756)	(10,052,160)	(5,711,653)
Amortization of tangible capital assets		2,447,479	2,052,378
	<u>41,572,916</u>	<u>46,407,717</u>	<u>43,406,120</u>
<b>Deficiency of revenues over expenses</b>	<b><u>(440,344)</u></b>	<b><u>(2,114,424)</u></b>	<b><u>(1,413,257)</u></b>

The accompanying notes and consolidated schedules are an integral part of the consolidated financial statements.

**Micmacs of Gesgapegiag Band**  
**Consolidated Accumulated Surplus**  
 Year ended March 31, 2024

	<u>2024</u>	<u>2023</u>
	\$	\$
Balance, beginning of year		
Balance, as previously reported	<b>9,484,289</b>	11,901,897
Accounting changes (Note 2)	<b>1,950,000</b>	975,000
Balance, as restated	<b>11,434,289</b>	12,876,897
Deficiency of revenues over expenses	<b>2,114,424</b>	1,413,257
Adjustment to prior years (Note 19)	<b>9,714</b>	29,351
	<b>2,124,138</b>	1,442,608
Balance, end of year	<b>9,310,151</b>	11,434,289

The accompanying notes and consolidated schedules are an integral part of the consolidated financial statements.

**Micmacs of Gesgapegiag Band**  
**Consolidated Changes in Net Debt**  
Year ended March 31, 2024

	<u>2024</u>	<u>2023</u>
	\$	\$
Deficiency of revenues over expenses	(2,114,424)	(1,413,257)
Adjustment to prior years (Note 19)	<u>(9,714)</u>	<u>(29,351)</u>
	<u>(2,124,138)</u>	<u>(1,442,608)</u>
<b>Tangible capital assets</b>		
Acquisition of tangible capital assets	(10,073,550)	(5,711,651)
Disposal of tangible capital assets	11,350	169,602
Gain on disposal of tangible capital assets	(4,500)	(169,602)
Amortization of tangible capital assets	<u>2,447,479</u>	<u>2,052,378</u>
<b>Total tangible capital assets</b>	<u>(7,619,221)</u>	<u>(3,659,273)</u>
Use (acquisition) of prepaid expenses	<u>22,907</u>	<u>(69,365)</u>
Changes in net debt	<u>(9,720,452)</u>	<u>(5,171,246)</u>
Net debt, beginning of the year	<u>(11,924,275)</u>	<u>(6,753,029)</u>
Net debt, end of the year	<u>(21,644,727)</u>	<u>(11,924,275)</u>

The accompanying notes and consolidated schedules are an integral part of the consolidated financial statements.

**Micmacs of Gesgapegiag Band**  
**Consolidated Cash Flows**  
Year ended March 31, 2024

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>OPERATING ACTIVITIES</b>		
Deficiency of revenues over expenses	(2,114,424)	(1,413,257)
Non-cash items		
Amortization of tangible capital assets	2,447,479	2,052,378
Amortization of deferred contributions related to tangible capital assets	(1,727,409)	(1,205,483)
Transfer to the replacement reserve fund for the year	44,480	40,730
Use of the replacement reserve fund for the year		(318,782)
Gain on disposal of tangible capital assets	(4,500)	(169,602)
	<u>(1,354,374)</u>	<u>(1,014,016)</u>
Net change in assets and liabilities	6,345,016	2,969,958
Cash flows from operating activities	<u>4,990,642</u>	<u>1,955,942</u>
<b>CAPITAL ACTIVITIES</b>		
Acquisition of tangible capital assets	(10,073,550)	(5,711,651)
Disposal of tangible capital assets	11,350	169,602
Cash flows from capital activities	<u>(10,062,200)</u>	<u>(5,542,049)</u>
<b>INVESTING ACTIVITIES</b>		
Restricted cash and deposits and cash flows from investing activities	<u>(28,917)</u>	<u>(147,732)</u>
<b>FINANCING ACTIVITIES</b>		
Long-term loans	1,495,226	618,350
Repayment of long-term loans	(758,778)	(662,465)
Deferred contributions related to tangible capital assets	5,038,218	3,263,089
Cash flows from financing activities	<u>5,774,666</u>	<u>3,218,974</u>
Net increase (decrease) in cash	674,191	(514,865)
Cash and cash equivalents, beginning of year	<u>9,430,600</u>	<u>9,945,465</u>
Cash and cash equivalents, end of year	<u>10,104,791</u>	<u>9,430,600</u>
<b>CASH AND CASH EQUIVALENTS</b>		
Cash	5,444,791	9,430,600
Term deposits	4,660,000	
	<u>10,104,791</u>	<u>9,430,600</u>

The accompanying notes and consolidated schedules are an integral part of the consolidated financial statements.

# Micmacs of Gesgapegiag Band

## Notes to Consolidated Financial Statements

March 31, 2024

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### **1 - GOVERNING STATUTES**

The Organization is governed by the council of the Mi'gmaq of Gesgapegiag. It is a not-for-profit Organization under the Income Tax Act.

### **2 - ACCOUNTING CHANGES**

As at April 1, 2023, the Organization applied the recommendations of new Section PS 3400, Revenue, in the *CPA Canada Public Sector Accounting Handbook*. In accordance with the transitional provisions, this new standard, applicable to financial statements for fiscal years beginning on or after April 1, 2023, has been applied prospectively.

The recommendations of new Section PS 3400 provide that:

- revenue from transactions with performance obligations is recognized when (or as) the Organization satisfies the performance obligation by providing the promised goods or services to the payor;
- revenue from transactions with no performance obligation is recognized when the Organization has the authority to claim or retain an inflow of economic resources and a past transaction or event gives rise to an asset.

Application of this new standard had no significant impact on the Organization's consolidated financial statements.

Also, during the year, the organization retrospectively changed the method of accounting for the reserves for the purchase of boats. Previously, the organization charged the annual contribution to the reserve to an expense, when it should have recorded the contribution as an internal restriction. This change resulted, for the year ended March 31, 2023, in a decrease in the contribution for the purchase of boats of \$975,000 and in the deficiency of revenue over expenses and an increase in the accumulated surplus at the beginning of \$975,000. In addition, this change resulted, as at March 31, 2023, in a decrease in the reserve for the purchase of boats of \$1,950,000 and an increase in the accumulated surplus at the end of \$1,950,000.

### **3 - SIGNIFICANT ACCOUNTING POLICIES**

#### **Basis of presentation**

Management is responsible for the preparation of the Organization's consolidated financial statements which have been prepared in accordance with Canadian public sector accounting standards in the *CPA Canada Public Sector Accounting Handbook*.

#### **Interests in joint arrangement and limited partnership**

The Organization has interests in a jointly controlled enterprise and in a limited partnership. It has elected to recognize interests in the joint arrangement and the limited partnership (which constitutes a government business partnership) at cost.

# Micmacs of Gesgapegiag Band

## Notes to Consolidated Financial Statements

March 31, 2024

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### **3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Impairment of interests in joint arrangement and limited partnership**

In the case of interests, the Organization assesses, at each year-end date, whether there are any indications of impairment. When there is an indication of impairment, and if the Organization determines that during the year there was significant adverse change in the expected timing or amount of future cash flows from an interest, then it recognizes a reduction as an impairment loss in operations. The reversal of a previously recognized impairment loss on an interest is recognized in operations in the year the reversal occurs.

#### **Principles of consolidation**

The consolidated financial statements include the accounts of the Organization and those of Micmacs Housing Corporation, Gesgapegiag Human Resource Development Commission and Gesgapegiag Natural Resources Inc. and its subsidiaries 9252-9106 Québec Inc., Gesgapegiag Business Corporation Inc. and Gesgapegiag Wealth Management Inc. which are wholly owned.

The consolidated financial statements also include investments in government businesses in which the Organization exercises joint control, that is, a 33% interest in Mi'gmawei Mawiomi Business Corporation, a 33% interest in Mi'gmawei Mawiomi Resources L. P. and a 33% interest in Salaweg Inc., and which are accounted at cost.

Inter-organizational balances and transactions are eliminated upon consolidation, but in order to present the results of operations for each specific departments, transactions amongst departments have not necessarily been eliminated on the individual schedules.

#### **Accounting estimates**

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the amounts recorded in the consolidated financial statements, notes to consolidated financial statements and consolidated schedules. These estimates are based on management's best knowledge of current events and actions that the Organization may undertake in the future. Actual results may differ from these estimates.

#### **Revenue recognition**

##### *Government transfers*

Government transfers are recognized as revenue when authorized and when the Organization has satisfied any eligibility criteria unless the agreement stipulations create an obligation that meets the definition of a liability. In such a case, the government transfer is recognized as a liability under Government transfer liability.

##### *Contributions*

Externally restricted contributions are presented as a liability under Deferred revenue and recognized as revenue in the period in which they are used for the purposes specified. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.



**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
March 31, 2024

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**3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Revenue recognition (Continued)**

*Other*

The Organization recognizes its revenues when persuasive evidence of an arrangement exists, delivery has occurred, that is, the customer has taken possession of the items, the price to the buyer is fixed or determinable and collection is reasonably assured.

*Rental income*

The Organization records base rents on a straight-line basis over the lease terms. The excess of rents recognized over amounts contractually due pursuant to the underlying leases is included in rent receivable on the statement of consolidated financial position.

**Financial assets and liabilities**

*Initial measurement*

The Organization recognizes a financial asset or a financial liability on the statement of financial position when, and only when, it becomes a party to the contractual provisions of the financial instrument. Unless otherwise stated, financial assets and liabilities are initially measured at cost.

*Subsequent measurement*

At each reporting date, the Organization measures its financial assets and liabilities at amortized cost (including any impairment in the case of financial assets).

At each reporting date, the Organization measures its financial assets and liabilities from transactions not concluded with related parties at amortized cost (including any impairment in the case of financial assets), whereas those from related party transactions are measured using the cost method (including any impairment in the case of financial assets).

The Organization determines whether there is any objective evidence of impairment of the financial assets, for both financial assets subsequently measured at amortized cost and financial assets subsequently measured at fair value. Any financial asset impairment is recognized in the statement of operations and, in the case of a financial asset classified to the fair value category, the reversal of any net remeasurements is presented in the statement of remeasurement gains and losses when an impairment is recognized.

**Cash and cash equivalents**

The Organization's policy is to present in cash and cash equivalents bank balances, including bank overdrafts whose balances fluctuate frequently from being positive to overdrawn, and investments with a maximum maturity of three months from the acquisition date or redeemable at any time without penalty.

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

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**3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Inventory valuation**

Gas inventory is valued at the lower of cost and net realizable value. Cost is determined using the weighted average cost method.

**Non-financial assets**

By nature, the Organization's non-financial assets are normally used to provide future services.

*Tangible capital assets*

Tangible capital assets acquired are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

For the housing units - Article 95, tangible capital assets are accounted at the cost of acquisition less any subsidies received for the tangible capital assets. C.M.H.C. permits amortization for buildings purchased using loans that it has insured, at a rate equal to the annual reduction of the principal on the loans. No amortization is allocated to other capital elements, but a replacement reserve is maintained for future replacement of tangible capital assets.

The replacement reserve account is funded through an annual allocation, as opposed to allocation of surplus.

*Amortization*

Tangible capital assets are amortized on a straight-line basis over their estimated useful lives according to the following periods:

	<u>Periods</u>
Buildings	20 years
Sanitation system	20 years
Automotive equipment	5 years
Material and equipment	5 years
Roads	20 years
Boat	20 years

The gravel pit is amortized according to the method of resource depletion.

Contributions related to tangible capital assets are deferred and gradually amortized to earnings on the same basis as the related tangible capital assets.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Non-financial assets (Continued)**

*Write-down*

When conditions indicate that a tangible capital asset no longer contributes to the Organization's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net carrying amount, the cost of the tangible capital asset is reduced to reflect the decline in value. Any write-down of tangible capital assets is accounted for as expenses in the statement of consolidated operations and any write-downs are not subsequently reversed.

**Trust funds**

The Organization's Trust funds are included in these consolidated financial statements only to the extent they have been received from the Organization's revenue trust fund. The amounts on deposit with the Government of Canada are audited by the Auditor General of Canada.

**Adjustment to prior years**

Adjustments affecting prior years, usually resulting from the Regional Audit Review Committee are recorded in the consolidated statement of operations under Correction of receivable, deferred revenues and unexpended funding of prior years. Adjustments affecting prior years, resulting from C.M.H.C., are recorded in the consolidated accumulated surplus statement.

**Liability for contaminated sites**

The liability for contaminated sites under the Organization's responsibility, or that could likely be under its responsibility, is recognized as a liability for remediation of contaminated sites once the contamination occurs or the Organization is informed about it, it is expected that future economic benefits will be given up and a reasonable estimate of the amount can be made. The liability includes the estimated costs of the management and rehabilitation of contaminated sites and any costs relating to post-remediation maintenance and monitoring. These costs are evaluated based on the best available information and are revised annually.

**4 - RESTRICTED CASH AND DEPOSITS**

	<u>2024</u>	<u>2023</u>
	\$	\$
Replacement reserve fund (Note 12)	333,469	333,302
Operating reserve fund (Note 13)	624,686	595,936
	<u>958,155</u>	<u>929,238</u>

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
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**5 - ACCOUNTS RECEIVABLE**

	<u>2024</u>	<u>2023</u>
	\$	\$
Accounts receivable	3,255,956	3,791,402
Rents receivable	2,625,977	2,580,909
Advances	47,539	52,346
Indirect taxes receivable	<u>319,961</u>	<u>134,308</u>
	6,249,433	6,558,965
Doubtful accounts	<u>3,940,016</u>	<u>3,274,399</u>
	<u>2,309,417</u>	<u>3,284,566</u>

**6 - DUE FROM GOVERNMENT AND OTHER GOVERNMENT ORGANIZATIONS**

	<u>2024</u>	<u>2023</u>
	\$	\$
Federal government		
Indigenous Services Canada (ISC)	1,199,090	1,350,741
Health Canada	(14,765)	(14,765)
C.M.H.C.	13,232	10,665
Department of Fisheries and Oceans	1,145,456	616,330
First Nations Education Council	125,157	130,314
Natural Resources Canada	96,945	368,183
Canada Economic Development	70,271	20,000
Department of Canadian Heritage	78,291	78,291
Environment and Climate Change Canada	4,990	
Provincial Government		
Finance Québec	1,000	1,000
Ministre de l'Agriculture, des pêcheries et de l'Alimentation	194,656	194,656
Ministre des Forêts, de la Faune et des Parcs du Québec	1,398,294	854,021
Secrétariat aux Affaires Autochtones	68,200	148,200
Ministre de la Sécurité publique	1,120,083	1,382,717
Ministre des Transports du Québec		5,510
Sûreté du Québec	285,600	520,429
Ministre de la Culture et des Communications	298,500	110,000
Other		
First Nations of Quebec and Labrador Health and Social Services Commission	142,785	107,813
First Nation Human Resources Development Commission of Quebec	<u>52,185</u>	<u>5,184</u>
	<u>6,279,970</u>	<u>5,889,289</u>

# Micmacs of Gesgapegiag Band

## Notes to Consolidated Financial Statements

March 31, 2024

### 7 - INVESTMENTS

	<u>2024</u>	<u>2023</u>
	\$	\$
Mi'gmawei Mawiomi Resources L.P., government business partnership		
Capital	100	100
Mi'gmawei Mawiomi Business Corporation inc., joint arrangement		
1 common share, 33%	1	1
Salaweg inc., joint arrangement		
50 common share, 33%	33,333	33,333
	<u>33,434</u>	<u>33,434</u>

### 8 - ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2024</u>	<u>2023</u>
	\$	\$
Trade accounts	3,044,390	2,100,918
Salaries payable	761,819	676,666
Government remittances	232,686	276,821
Accrued interest	13,156	9,393
Account payable to Mi'gmawei Mawiomi Resources L. P., government business partnership, without interest	649,339	649,339
	<u>4,701,390</u>	<u>3,713,137</u>

### 9 - DEFERRED REVENUES

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Federal government</b>		
110004 Q21G Mental wellness team		358,839
110005 Q22K Aboriginal Head Start On-Reserve AHSOR		11,864
110040 Q2FY JP - Programs Activities	129,146	56,243
110041 JP - Programs Activities	1,225,327	484,575
110059 Food Security	139,882	
110060 Social Service Child in Foster Allowance	451,560	355,692
110065 Liaison Nurses	18,191	
110067 Cancer control		10,461
110068 Anti Racism	43,675	
110091 Q226 Tobacco	13,417	
110092 Fighting First Nations Poverty		44,441
110099 Q01T Traditional Healer		11,894
212373 Q2C0 Operations - CFS	1,472,559	177,928
212383 Q2BY CFS Maintenance - Enhanced Prevent		248,935
212384 Q2BX CFS Maintenance - Enhanced Prevent	521,116	139,792
212388 Q2C3 Prevention/Least Disruptive Measure	2,655,089	1,379,431
212389 Sports Life line		2,150
212400 Q2BW Community based initiative		679,626

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**9 - DEFERRED REVENUES (Continued)**

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Federal government</b>		
212405 Q2C7 Representative Service	425,168	204,326
212450 Healing for men	45,613	
302308 Q2AL Social assistance for Employment	220,916	113,976
309006 Q2AK Case management capacity	62,680	71,326
309009 Q2AM Services delivery infra	11,756	6,282
361003 Science and Technology		10,441
361006 Innovation in Education program		58,354
361007 Student Services		39,682
361013 NP1M New Paths Language	9,013	
361014 Postsecondary (PSPP)	54,595	93,140
362234 Band Operated School - Special Education		38,901
408190 Q40 Lands, membership and Estates	13,816	
408595 Q3X8 Water System Rehabilitation	685,264	258,687
408775 Q35E Maintenance Management		369,155
408779 Q3BT Solid Waste	23,793	
590102 Policing Equipment initiative 2022-2023	945,299	381,866
590103 Policing Infrastructure of the Community	2,391,766	2,635,549
590104 Prevention of delinquency	89,700	
590110 Q3BN Training - Fire Protection	15,599	24,600
590115 Q3AU Fire Protection QD88		1,426
641072 NGD1 Capacity Building		30,438
641366 QZ9P Specific Claims Submission	188,862	106,258
641843 Q32J Fin Mgmt gov cap dev		34,303
641850 Q32N Risk Management gov capacity Development		45,441
650051 Daycare renovations	32,332	
658502 Q3V9 COVID		62,010
708110 Q40W Community Ec. Dev. Program		20,056
708160 Rustic Camp ground		100,604
708165 Recreative project		10,550
708170 Tourism Initiative	58,759	51,971
708185 Sundance		15,092
708197 Hyde Project		4,305
860023 Capacity Support	1,088	40,000
860033 Whalesafe		188,732
873000 Native protected area project	179,103	147,730
990001 Housing Inspection	19,570	
990003 Q3XJ New Houses	7,396	33,420
990008 Rapid Housing Init. Phase 3 Sixplex 1 A-F Amu	32,406	
990043 Quadplex Usgewinugg & Elder's Unit		218,359

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**9 - DEFERRED REVENUES (Continued)**

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Provincial government</b>		
590109 Prevention liaison officer	21,141	25,419
641013 Cultural & Language	748,369	496,677
641014 Communication	93,864	254,559
708199 Clean energy	94,952	114,837
<b>Other</b>		
656602 Surplus From the Grant/Education	<u>4,184,218</u>	<u>2,276,986</u>
	<u>17,327,000</u>	<u>12,547,329</u>

**10 - LONG-TERM DEBT**

	<u>2024</u>	<u>2023</u>
	\$	\$
Bank of Montreal, secured by 4 housing units and by ISC, 3.85%, payable in monthly instalments of \$2,094, capital and interest, maturing in May 2024	194,726	211,436
Bank of Montreal, 7.45%, payable in monthly instalments of \$1,735, plus interest, maturing in June 2025	27,755	46,837
Bank of Montreal, secured by 1 quadruplex and by ISC, 6.04%, payable in monthly instalments of \$1,712, capital and interest, maturing in July 2027	147,232	158,601
Bank of Montreal, secured by duplexes and by ISC, 3.99%, payable in monthly instalments of \$3,381, capital and interest, maturing in November 2024	321,800	347,982
Native Commercial Credit Corporation, secured by a hypothec on the universality of property and automotive equipment with no carrying amount as at March 31, 2024, 7.66%, payable in monthly instalments of \$2,315, capital and interest, maturing in November 2024	18,108	43,756
Laurentian Bank, secured by a building with a net carrying amount of \$8,364 as at March 31, 2024, 3.59%, payable in monthly instalments of \$230, capital and interest, maturing in April 2027	7,958	10,364
Laurentian Bank, secured by a building with a net carrying amount of \$6,600 as at March 31, 2024, 6.49%, payable in monthly instalments of \$314, capital and interest, maturing in May 2028	25,381	27,248
Loan, 5%, reimbursed during the year		12,234

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
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**10 - LONG-TERM DEBT (Continued)**

	<u>2024</u>	<u>2023</u>
	\$	\$
Native Commercial Credit Corporation, secured by a hypothec on the universality of property and the part of a building with a net carrying amount of \$47 001 as at March 31, 2024, 7.66%, payable in monthly instalments of \$810, capital and interest, maturing in December 2024	7,058	15,915
Laurentian Bank, secured by a building with a net carrying amount of \$22,515 as at March 31, 2024, 2.24%, payable in monthly instalments of \$444, capital and interest, maturing in June 2026	21,771	26,515
Native Commercial Credit Corporation, secured by a hypothec on the universality of property and a guarantee from 9252-9106 Quebec inc., subsidiary, 6.92%, payable in monthly instalments of \$1,640, capital and interest, maturing in March 2029	128,873	139,461
Canada Mortgage and Housing Corporation forgivable loan, without interest, forgiveness earned of \$11,110 yearly, maturing in August 2027	37,958	49,067
Canada Mortgage and Housing Corporation forgivable loan, without interest, forgiveness earned of \$11,720 yearly, maturing in August 2027	40,042	51,762
Native Commercial Credit Corporation, 6.35%, payable in monthly instalments of \$9,326, capital and interest, maturing in March 2029	631,106	
Bank of Montreal, 6.49%, payable in monthly instalments of \$1,792, capital and interest, maturing in July 2027	218,913	228,018
Bank of Montreal, 4.3%, reimbursed during the year		34,646
Loan, secured by equipment with a net carrying amount of \$163,947 as at March 31, 2024, 4.35%, payable in monthly instalments of \$3,784, capital and interest, maturing in October 2027	166,508	187,763
Loan, secured by equipment with a net carrying amount of \$192,150 as at March 31, 2024, 4.35%, payable in monthly instalments of \$4,334, capital and interest, maturing in July 2027	173,360	205,063
Scotia Bank, 10.15%, payable in monthly instalments of \$1,484, capital and interest, maturing in November 2030	75,950	
Royal Bank, 9.99%, payable in monthly instalments of \$1,694, capital and interest, maturing in November 2029	74,540	254,462
Canada Mortgage and Housing Corporation forgivable loan, without interest, matured during the year		5,858



## Micmacs of Gesgapegiag Band

### Notes to Consolidated Financial Statements

March 31, 2024

#### 10 - LONG-TERM DEBT (Continued)

	<u>2024</u>	<u>2023</u>
	\$	\$
Bank of Montreal, prime rate plus 1.5% (8.2%), payable in monthly instalments of \$1,417, capital and interest, maturing in December 2024	14,167	29,750
Native Commercial Credit Corporation, 6.92%, payable in monthly instalments of \$2,097 \$, capital and interest, maturing in December 2028	101,595	113,341
Native Commercial Credit Corporation, 6.5%, reimbursed during the year		47,004
Caisse Desjardins, secured by automotive equipment with a net carrying amount of \$81,093 as at March 31, 2024, 8.49%, payable in monthly instalments of \$2,249, capital and interest, maturing in April 2027	72,993	92,839
Project # 12, C.M.H.C., 1.86%, reimbursed during the year		3,760
Project # 13, C.M.H.C., mortgage (19-072-495/002), authorized amount of \$87,500, secured by 3 housing units and 1 duplex, 0.83%, payable in monthly instalments of \$395, capital and interest, maturing in May 2025	5,500	10,171
Project # 14, C.M.H.C., mortgage (19-072-495/003), authorized amount of \$129,000, secured by 4 housing units, 0.98%, payable in monthly instalments of \$583, capital and interest, maturing in April 2026	14,414	21,229
Project # 15, C.M.H.C., mortgage (19-072-495/004), authorized amount of \$187,395, secured by 5 housing units, 2.27%, payable in monthly instalments of \$875, capital and interest, maturing in April 2027	31,244	40,916
Project # 16, C.M.H.C., mortgage (19-072-495/005), authorized amount of \$92,538, secured by 3 housing units, 3.81%, payable in monthly instalments of \$442, capital and interest, maturing in February 2028	19,298	23,782
Project # 17, C.M.H.C., mortgage (19-072-495/006), authorized amount of \$62,000, secured by 2 duplexes, 0.69%, payable in monthly instalments of \$254, capital and interest, maturing in June 2025	18,625	21,531
Project # 17, C.M.H.C., mortgage (19-072-495/007), authorized amount of \$65,000, secured by 2 duplexes, 0.69%, payable in monthly instalments of \$266, capital and interest, maturing in June 2025	19,527	22,573

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
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**10 - LONG-TERM DEBT (Continued)**

	<u>2024</u>	<u>2023</u>
	\$	\$
Project # 18, C.M.H.C., mortgage (19-072-495/008), authorized amount of \$253,800, secured by a sixplex, 1.57%, payable in monthly instalments of \$1,127, capital and interest, maturing in December 2026	<b>80,442</b>	92,596
Project # 19, C.M.H.C., mortgage (19-072-495/009), authorized amount of \$172,000, secured by 2 duplexes, 3.04%, payable in monthly instalments of \$774, capital and interest, maturing in June 2027	<b>66,564</b>	73,722
Project # 20, C.M.H.C., mortgage (19-072-495/010), authorized amount of \$104,000, secured by 1 quadruplex, 3.74%, payable in monthly instalments of \$495, capital and interest, maturing in June 2028	<b>46,115</b>	50,327
Project # 21, C.M.H.C., mortgage (19-072-495/011), authorized amount of \$120,600, secured by 1 duplex, 1.69%, payable in monthly instalments of \$537, capital and interest, maturing in September 2024	<b>51,029</b>	56,564
Project # 22, C.M.H.C., mortgage (19-072-495/012), authorized amount of \$189,500, secured by 1 quadruplex, 0.68%, payable in monthly instalments of \$717, capital and interest, maturing in October 2025	<b>95,752</b>	103,669
Project # 23, C.M.H.C., mortgage (19-072-495/013), authorized amount of \$1,200,000, secured by 10 housing units, 2.27%, payable in monthly instalments of \$5,073, capital and interest, maturing in April 2027	<b>685,250</b>	730,058
Project # 24, C.M.H.C., mortgage (19-072-495/014), authorized amount of \$104,000, secured by 1 housing unit, 2.27%, payable in monthly instalments of \$440, capital and interest, maturing in April 2027	<b>59,387</b>	63,270
Project # 25, C.M.H.C., mortgage (19-072-495/015), authorized amount of \$255,149, secured by 1 duplex, 3.52%, payable in monthly instalments of \$1,252, capital and interest, maturing in May 2028	<b>209,740</b>	217,426
Project # 26, C.M.H.C., mortgage (19-072-495/016), authorized amount of \$245,200, secured by 1 duplex, 4.49%, payable in monthly instalments of \$1,356, capital and interest, maturing in October 2028	<b>156,389</b>	
Project # 27, C.M.H.C., mortgage (19-072-495/017), authorized amount of \$122,600, secured by 1 housing unit, 3.58%, payable in monthly instalments of \$617, capital and interest, maturing in January 2029	<b>45,257</b>	

## Micmacs of Gesgapegiag Band

### Notes to Consolidated Financial Statements

March 31, 2024

#### 10 - LONG-TERM DEBT (Continued)

	2024	2023
	\$	\$
Project # 28, C.M.H.C., mortgage (19-072-495/018), authorized amount of \$154,000, secured by 1 housing unit, 4.49%, payable in monthly instalments of \$851, capital and interest, maturing in October 2028	150,018	
Project # 29, C.M.H.C., mortgage (19-072-495/019), authorized amount of \$237,000, secured by 1 duplex, 4.49%, payable in monthly instalments of \$1,493, capital and interest, maturing in October 2028	136,536	
Project # 30, C.M.H.C., mortgage (19-072-495/020), authorized amount of \$273,000, secured by 1 duplex, 4.49%, payable in monthly instalments of \$1,509, capital and interest, maturing in October 2028	209,083	
	<u>4,607,964</u>	<u>3,871,516</u>
Current portion		
Subject to renewal	516,526	453,845
Other	558,140	596,827
	<u>1,074,666</u>	<u>1,050,672</u>
	<u>3,533,298</u>	<u>2,820,844</u>

The estimated instalments on long-term debt for the next five years are \$1,074,666 in 2025, \$577,515 in 2026, \$515,007 in 2027, \$1,251,607 in 2028 and \$1,189,169 in 2029.

#### 11 - DEFERRED CONTRIBUTIONS RELATED TO TANGIBLE CAPITAL ASSETS

	2024	2023
	\$	\$
Balance, beginning of year	10,709,352	8,651,746
ISC		
212373 Q2C0 Operations - CFS		28,163
212388 Q2C3 Prevention/Least Disruptive Measure	46,903	
408749 Q3X9 Gasegusi extension before Q3CD	1,268,788	1,695,000
641072 NGD1 Capacity Building	150,943	
658502 Q3V9 COVID		67,648
990043 Quadplex Usgewinugg & Elder's Unit	218,359	250,611
Canada Economic Development		
708160 Rustic Camp ground	226,643	
Department of Fisheries and Oceans		
860000 Mid-shore Fisheries	735,000	
860023 Capacity Support	65,000	
860033 Whalesafe		97,942
860035 New Vessel and repairs	23,785	
860051 Replace Uktan		300,000
First Nations Education Council		

**Micmacs of Gesgapegiag Band**  
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**11 - DEFERRED CONTRIBUTIONS RELATED TO TANGIBLE CAPITAL ASSETS (Continued)**

361005 Continuous School Improvement		68,865
Solicitor General of Canada		
590102 Policing Equipments initiative 2022-2023	288,401	343,026
590103 Policing Infrastructure of the Community	243,783	42,351
C.M.H.C. - ISC		
990008 Rapid House Init. Phase 3 Sixplex 1 A-F Amu	548,769	
990009 Rapid Housing Init. Phase 3 - Duplex 26 AB Gasgusi	277,725	
990010 Rapid housing Init. Phase 3 - Duplex 28 AB Gasgusi	277,725	
990012 Rapid Housing Init. Phase 3 - Duplex 30 AB Gasgusi	277,725	
Ministre des Forêts, de la Faune et des Parcs du Québec		
708152 Expansion at the Cache	194,632	
708199 Clean energy	173,968	287,215
Ministère de la Sécurité Publique		
590109 Prevention liaison officer		47,725
Other	20,069	34,543
Canada Mortgage and Housing Corporation - Forgivable loans Amortization	<u>(1,727,409)</u>	<u>(1,205,483)</u>
Balance, end of year	<u>14,020,161</u>	<u>10,709,352</u>

The Organization chose to defer contributions related to tangible capital assets and not to follow the accounting standards for this purpose. This choice was made with the aim of ensuring better management in relation to the use of the Organization's surplus.

In addition, in the calculation of financial indicators carried out by Indigenous Services Canada, the balance of Deferred contributions related to tangible capital assets must be excluded from non-financial assets and added to the total of accumulated surplus.

**12 - REPLACEMENT RESERVE FUND**

**(a) Pre-1997 Program**

Under the agreement with Canada Mortgage and Housing Corporation (C.M.H.C.), an amount must be credited to the replacement reserve. These funds and the accrued interest must be placed in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or in any other way approved by C.M.H.C. from time to time. Any use of the funds from the account must be approved by C.M.H.C.

**(b) Post-1996 Program**

Under the agreement with Canada Mortgage and Housing Corporation (C.M.H.C.), an amount set forth in Appendix B of the operating agreement must be credited to the replacement reserve. The annual amount may be increased by the First Nation. These funds and the accrued interest must be placed in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or in any other way approved by C.M.H.C. from time to time.

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
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**12 - REPLACEMENT RESERVE FUND (Continued)**

At the year end, the replacement reserve included the following elements:

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Cash</b>	<b>333,469</b>	<b>333,302</b>
<b>Reserve fund</b>		
Balance, beginning of year	54,977	333,029
Adjustment due to matured units		
Annual contribution - replacement reserve	44,480	40,730
Use of the reserve		(314,999)
Maturing Unit Adjustment		(3,783)
Balance, end of year	<u>99,457</u>	<u>54,977</u>

During the year, an amount of \$40,026 was transferred to the replacement reserve (\$40,026 was withdrawn in 2023).

**13 - OPERATING RESERVE (Post-1996 Program)**

Once all costs and expenses are paid, particularly the allocation to the replacement reserve, the First Nation keeps all excess income in an operating reserve. The First Nation agrees to keep the funds and accrued interest in the operating fund in a separate bank account or to invest it only in accounts or instruments insured by the Canada Deposit Insurance Corporation, or as agreed by common consent by the First Nation and Canada Mortgage and Housing Corporation. The housing project's operating reserve is to be used only for the operating expenses of housing projects that made undertakings as part of the 1997 On-reserve Housing Program. The reserve may be used to cover deficits from previous years. Withdrawals are first applied to interest, then to the principal. At the end of the fiscal year, the operating reserve included the following elements:

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Cash</b>	<b>624,686</b>	<b>595,936</b>
<b>Reserve fund</b>		
Balance, beginning of year	624,635	595,284
Adjustment requested by C.M.H.C. (Note 19)	9,714	29,351
Balance, end of year	<u>634,349</u>	<u>624,635</u>

During the year, an amount of \$28,750 was transferred to the operating reserve (\$187,576 in 2023).

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**14 - TANGIBLE CAPITAL ASSETS**

	<u>2024</u>		<u>2023</u>	
	Cost	Accumulated amortization	Net carrying amount	Net carrying amount
	\$	\$	\$	\$
Land	380,586		380,586	380,586
Buildings	30,699,360	16,224,541	14,474,819	12,385,432
Sanitation system	7,470,417	6,814,353	656,064	727,101
Automotive equipment	4,420,092	2,997,188	1,422,904	1,544,926
Material and equipment	5,220,566	3,004,316	2,216,250	2,100,323
Roads	3,862,798	438,340	3,424,458	2,278,087
Gravel pit	100,000		100,000	100,000
Boat	4,538,132	433,885	4,104,247	2,053,264
Building in construction	4,040,884		4,040,884	1,631,272
	<u>60,732,835</u>	<u>29,912,623</u>	<u>30,820,212</u>	<u>23,200,991</u>

During the year, acquisitions of tangible capital assets amounted to \$10,073,551 and disposals of fixed capital assets to \$11,350. The depreciation expense for the year amounts to \$2,447,479.

Following the signing of various agreements with the government and the creditor after the end of the fiscal year, capital acquisitions for the Cache project, which amount to \$2,320,230 in 2024, are expected to be financed by a \$1,050,000 grant from the First Nations and Inuit Relations Secretariat and a \$930,000 loan from the Bank of Montreal. As of the date of the auditor's report, the agreements have not been signed.

**15 - ACCUMULATED SURPLUS**

The accumulated surplus of the organization includes the reserve for the purchase of boats. During the year, the organization contributed to the reserve in the amount of \$325,000 and used the reserve in the amount of \$513,789. At the end of the year, the balances of the various surpluses are as follows:

	<u>2024</u>	<u>2023</u>
	\$	\$
Reserve for the purchase of boats	1,761,211	1,950,000
Accumulated surplus	<u>7,548,940</u>	<u>9,484,289</u>
	<u>9,310,151</u>	<u>11,434,289</u>

**16 - BANK LOANS**

The bank loan, for an authorized amount of \$1,000,000, bears interest at prime rate plus 1.5% (8.7%; 8.2% as at March 31, 2023) and is renegotiable annually.

The bank loan is secured by the accounts receivable and a mortgage on amounts receivable from Health Canada.

## Micmacs of Gesgapegiag Band

### Notes to Consolidated Financial Statements

March 31, 2024

#### 17 - SUBSIDY FROM THE CANADA MORTGAGE AND HOUSING CORPORATION

The Organization receives a subsidy under a program administered by the Canada Mortgage and Housing Corporation (C.M.H.C.) under the terms of section 95 of the National Housing Act. This subsidy is tied to compliance with the conditions set forth in the agreement signed by the Organization and C.M.H.C.

#### 18 - CONTRIBUTION RECEIVABLE (PAYABLE)

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Federal government</b>		
110000 Medical Transportation NIHB/MT		(300,548)
212383 Q2BY CFS Maintenance - Enhanced Prevent	51,004	386,453
212384 Q2BX CFS Maintenance - Enhanced Prevent		108,794
408595 Q3X8 Water System Rehabilitation		23,423
408779 Q3BT Solid Waste	<u>202,877</u>	
	<u>253,881</u>	<u>218,122</u>

#### 19 - ADJUSTMENT TO PRIOR YEARS

After the review of the financial statements for the year ended March 31, 2023 by the Organization, the following adjustments were required:

	<u>2024</u>	<u>2023</u>
	\$	\$
<b>Micmacs Housing Corporation</b>		
Adjustment to operating reserve	<u>9,714</u>	<u>29,351</u>

#### 20 - CONTINGENCY

As at March 31, 2024, the Organization is contingently liable as endorser in long-term debts for members of the community for an estimated amount of \$455,000 (\$520,000 in 2023).

#### 21 - LIABILITY FOR REMEDIATION OF CONTAMINATED SITES

The Organization will have to assume the costs of remediation of contaminated sites for which it is or could likely be responsible, for which no liability has been recognized in the consolidated financial statements because, at the consolidated financial statements date, it was not possible to make a reasonable estimate of the amounts in question.

#### 22 - ECONOMIC DEPENDENCE

The Organization receives 52% (49% in 2023) of its revenues from Indigenous Services Canada (ISC).

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**23 - FINANCIAL INSTRUMENTS**

**Financial risk management objectives and policies**

The Organization is exposed to various financial risks resulting from its operating, investing and financing activities. The Organization's management manages financial risks.

During the year, there were no changes to the financial instrument risk management policies, procedures and practices. The means used by the Organization to manage each of the financial risks are described in the following paragraphs.

**Financial risks**

The Organization's main financial risk exposure and its financial risk management policies are as follows.

*Credit risk*

The Organization is exposed to credit risk regarding the financial assets recognized in the consolidated statement of financial position. The Organization has determined that the financial assets with more credit risk exposure are government transfers receivable, accounts receivable, rents receivable and advances since failure of any of these parties to fulfil their obligations could result in significant financial losses for the Organization.

Government transfers receivable, accounts receivable, rents receivable and advances balance are managed and analysed on an ongoing basis and, accordingly, the Organization's exposure to doubtful accounts is not significant with the exception of rents receivable.

The carrying amount on the consolidated statement of financial position of the Organization's financial assets exposed to credit risk represents the maximum amount exposed to credit risk. The following table summarizes the Organization's credit risk exposure:

	<u>2024</u>	<u>2023</u>
	\$	\$
Cash	5,444,791	9,430,600
Term deposits	4,660,000	
Restricted cash and deposits	958,155	929,238
Accounts receivable	3,255,956	3,791,402
Rents receivable	2,625,977	2,580,909
Advances	47,539	52,346
Government transfers receivable	6,279,970	5,889,289
	<u>23,272,388</u>	<u>22,673,784</u>

The Organization's management considers that all the above financial assets that are not impaired or past due are of good credit quality at the date of the consolidated financial statements.

None of the Organization's financial assets is secured by a collateral instrument or other form of credit enhancement.

The carrying amount of impaired accounts receivable totals \$3,940,016 as at March 31, 2024 (\$3,274,399 as at March 31, 2023).



**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**23 - FINANCIAL INSTRUMENTS (Continued)**

**Financial risks (Continued)**

*Market risk*

The Organization's financial instruments expose it to market risk, in particular to interest rate risk:

– Interest rate risk:

The Organization is exposed to interest rate risk with respect to financial assets and liabilities bearing fixed and variable interest rates.

Term deposits and some long-term debts bear interest at a fixed rate and the Organization is, therefore, exposed to the risk of changes in fair value resulting from interest rate fluctuations.

Other long-term debts and the bank loan bear interest at a variable rate and the Organization is, therefore, exposed to the cash flow risks resulting from interest rate fluctuations.

The Organization does not use derivative financial instruments to reduce its interest rate risk exposure.

A reasonably possible increase or decrease in interest rates of 1% (1% as at March 31, 2023) would not have a significant impact on the the Organization's excess of revenues over expenses for the year.

*Liquidity risk*

The Organization's liquidity risk represents the risk that the Organization could encounter difficulty in meeting obligations associated with its financial liabilities. The Organization is, therefore, exposed to liquidity risk with respect to all of the financial liabilities recognized in the consolidated statement of financial position.

Liquidity risk management serves to maintain a sufficient amount of cash and cash equivalents and to ensure that the Organization has financing sources for a sufficient authorized amount. The Organization establishes budget and cash estimates to ensure it has the necessary funds to fulfil its obligations.

As at March 31, 2024, the Organization's contractual maturities for financial liabilities (including any interest payments) are as follows:

	Less than 6 months	6 months to 1 year	1 to 5 years	More than 5 years
	\$	\$	\$	\$
Accounts payables and accrued liabilities	4,701,390			
Long-term debt	396,825	334,320	2,607,135	2,435,554
	<u>5,098,215</u>	<u>334,320</u>	<u>2,607,135</u>	<u>2,435,554</u>

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 March 31, 2024

**24 - TRUST FUNDS HELD BY ISC**

	<u>March 31, 2023</u>	<u>Addition 2024</u>	<u>Withdrawals 2024</u>	<u>March 31, 2024</u>
	\$	\$	\$	\$
Revenue	46,948	1,550		<b>48,498</b>
Capital	<u>647</u>			<u>647</u>
	<u>47,595</u>	<u>1,550</u>		<u>49,145</u>

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Section 63 to 69 of the Indian Act.

**25 - BUDGETED FIGURES**

Unaudited budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the board of directors.

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
Year ended March 31, 2024

**26 - SEGMENT DISCLOSURES**

The Organization provides a range of services to its members. For management reporting purposes, operations and activities are organized and reported by department. For each segment separately reported, the segment revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The presentation by segment is based on the same accounting policies as described in the summary of Significant Accounting Policies as described in Note 3. The segment results for the period are as follows :

	Health		Social Services		Education	
	Unaudited Budget 2024	2023	Unaudited Budget 2024	2023	Unaudited Budget 2024	2023
<b>Revenues</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Federal government transfers	1,856,677	2,689,249	4,941,718	6,421,893	6,145,680	6,197,452
Provincial government transfers	56,000	69,681	2,584			
Other revenues	(625,387)	153,723	(1,899,067)	(1,254,909)	194,475	15,396
<b>Total Revenues</b>	<b>1,912,677</b>	<b>2,912,653</b>	<b>4,941,718</b>	<b>5,166,984</b>	<b>6,145,680</b>	<b>6,212,848</b>
<b>Expenses</b>						
Salaries and fringe benefits	951,077	1,221,751	1,170,058	1,699,508	3,029,772	2,081,224
Amortization						
Other expenses	942,883	1,426,862	2,955,218	3,324,197	2,237,760	1,854,542
<b>Total expenses</b>	<b>1,893,960</b>	<b>2,648,613</b>	<b>4,125,276</b>	<b>5,023,705</b>	<b>5,267,532</b>	<b>3,935,766</b>
Transfers between programs	(776,998)	(287,798)	177,108		(2,446,336)	
<b>Excess (deficiency) of revenues over expenses</b>	<b>18,717</b>	<b>(23,758)</b>	<b>816,442</b>	<b>143,279</b>	<b>878,148</b>	<b>96</b>



**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
Year ended March 31, 2024

**26 - SEGMENT DISCLOSURES (Continued)**

	Economic Development		Commercial		Capital Housing	
	Unaudited Budget 2024	2024	Unaudited Budget 2024	2024	Unaudited Budget 2024	2024
<b>Revenues</b>						
Federal government transfers	264,720	365,586	55,000	1,460,890	1,815,876	2,274,820
Provincial government transfers	677,500	363,715	440,000	302,994		768,545
Other revenues	(299,508)	5,162	14,483,650	12,473,571		1,527,078
<b>Total Revenues</b>	<b>642,712</b>	<b>734,463</b>	<b>14,978,650</b>	<b>14,237,455</b>	<b>1,815,876</b>	<b>3,040,232</b>
<b>Expenses</b>						
Salaries and fringe benefits	818,520	788,628	557,560	4,870,334	836,676	625,856
Amortization				59,277		2,252,486
Other expenses	344,880	393,565	12,341,348	8,457,502	2,480,645	2,050,392
<b>Total expenses</b>	<b>1,163,400</b>	<b>1,182,193</b>	<b>12,898,908</b>	<b>13,387,113</b>	<b>3,317,321</b>	<b>4,928,734</b>
<b>Transfers between programs</b>			<b>(1,100,000)</b>	<b>(1,054,942)</b>		<b>1,653,894</b>
<b>Excess (deficiency) of revenues over expenses</b>	<b>(520,688)</b>	<b>(232,214)</b>	<b>979,742</b>	<b>(204,600)</b>	<b>(1,501,445)</b>	<b>(276,170)</b>

**Micmacs of Gesgapegiag Band**  
**Notes to Consolidated Financial Statements**  
 Year ended March 31, 2024

**26 - SEGMENT DISCLOSURES (Continued)**

	Total		
	Unaudited Budget 2024	2024	2023
	\$	\$	\$
<b>Revenues</b>			
Federal government transfers	20,222,973	29,427,959	25,988,827
Provincial government transfers	3,754,831	5,264,284	2,938,242
Other revenues	17,154,768	9,601,050	13,065,794
<b>Total Revenues</b>	<b>41,132,572</b>	<b>44,293,293</b>	<b>41,992,863</b>
<b>Expenses</b>			
Salaries and fringe benefits	12,337,565	18,019,615	17,388,152
Amortization		2,311,763	2,052,378
Other expenses	29,235,351	26,076,339	23,965,590
<b>Total expenses</b>	<b>41,572,916</b>	<b>46,407,717</b>	<b>43,406,120</b>
<b>Transfers between programs</b>			
<b>Excess (deficiency) of revenues over expenses</b>	<b>(440,344)</b>	<b>(2,114,424)</b>	<b>(1,413,257)</b>

**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC	Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$	\$
<b>HEALTH</b>								
110000 Medical Transportation NIHB/MT	293,000		293,000	293,000			(35,144)	(35,144)
110001 Mental wellness	248,184		248,184	248,184				
110002 Q30I Emerging Technologies	16,562	25,861	42,423	42,423				
110004 Q21G Mental wellness team	484,871	358,839	843,710	358,839	(484,871)			
110005 Q22K Aboriginal Head Start On-Reserve AHSOR		11,864	11,864	11,864			59,246	59,246
110008 Q40E Healthy Child Develop	178,797		178,797	127,246	(51,551)		4,812	4,812
110009 Q40H Environmental - Public Health	12,186		12,186	12,186			255,661	255,661
110014 Q231/Q233 AHHRI Health Careers	12,824		12,824	12,824			(4,953)	(4,953)
110015 Q23Y/Q40U/Q40K Health Planning & Management HPM	580,588	44,999	625,587	485,422	(140,165)		(305,411)	(305,411)
110016 Q40A Clinical and Client Care CCC	181,202	2,322	183,524	183,524			128,399	128,399
110030 Children's Oral Health Initiative and D	38,772	19,165	57,937	57,937			111	111
110035 HCC Prof. dev.	9,417		9,417	9,417				
110040 Q2FY JP-Service coordination	109,673	(72,903)	36,770	70,357	1,984	(31,603)	31,603	
110041 JP - Programs Activities	1,437,998	(740,752)	697,246	697,410	164		(31,603)	(31,603)
110059 Food Security		1,127	1,127	1,127				
110060 Social Service Child in Foster Allowance		34,821	34,821	34,821			49,216	49,216
110065 Liaison Nurses		6,809	6,809	6,809				
110067 Cancer control		10,461	10,461	10,461			12,334	12,334
110075 Q40I Blood Borne disease and Sexually Transmitted								
110081 CHR, Healthy Leaving	37,015		37,015	4,861	(32,154)			
110090 Probation Officer (before 655700)	174,129		174,129	103,724	(70,405)			
110091 Q226 Tobacco	13,417	(13,417)		106,329			4,980	4,980
110092 Fighting First Nations Poverty		44,441	44,441	44,441				
110099 Q01T Traditional Healer	10,394	11,894	22,288	22,288			(11,894)	(11,894)
Sub total - Health	3,839,029	(148,140)	3,690,889	2,945,494	(776,998)	(31,603)	157,357	125,754

**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC	Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$	\$
<b>SOCIAL SERVICES</b>								
212373 Q2C0 Operations - CFS	779,582	(56,073)	723,509	727,031		(3,522)	(239,953)	(243,475)
212383 Q2BY CFS Maintenance - Enhanced Prevent	722,074	299,939	1,022,013	1,022,013			96,245	96,245
212384 Q2BX CFS Maintenance - Enhanced Prevent	1,799,370	(381,324)	1,418,046	1,418,046			(206,996)	(206,996)
212388 Q2C3 Prevention/Least Disruptive Measure	2,154,548	(1,561,692)	592,856	592,856			(64,626)	(64,626)
212389 Sports Life line		2,150	2,150	2,150				
212390 Pow Wow		54,988	54,988	54,988				
212395 Q2BF/Q40F In-Home Care	328,182		328,182	328,182			(336,016)	(336,016)
212399 Q2BH Service Delivery	443,113		443,113	443,113			(5,924)	(5,924)
212400 Q2BW Community based initiative		136,478	136,478	313,586	177,108			
212405 Q2C7 Representative Service	243,894	(219,175)	24,719	24,719				
212450 Healing for men		(5,613)	(5,613)	(5,613)				
302305 Q410 Basic Needs	1,394,632	11,411	1,406,043	1,436,828	(194,472)	(225,257)	(279,794)	(505,051)
302306 Q29W Basic Needs				116,753	116,753			
302308 Q2AL Social assistance for Employment	125,360	(106,940)	18,420	18,420			(96,694)	(96,694)
302309 Income Assistance FN Youth Employment Strategy 18-30		33,395	33,395	36,815		(3,420)		(3,420)
302320 Special Needs				26,298	26,298			
302330 Q2AF Service Needs				51,421	51,421		48,139	48,139
309006 Q2AK Case management capacity	62,680	8,646	71,326	71,326				
309009 Q2AM Services delivery infra	20,893	(5,474)	15,419	15,419				
Elimination of inter-organizational transactions upon consolidation			(10,981)	(10,981)		10,981		
Sub Total Social Services	8,074,328	(1,789,284)	6,285,044	6,683,370	177,108	(221,218)	(1,085,619)	(1,306,637)
<b>EDUCATION</b>								
361001 Career Promotion		3,714	3,714	5,603	1,889		(3,684)	(3,684)
361002 Youth Employment		23,661	23,661	48,218	24,557		(17)	(17)
361003 Science and Technology		15,108	15,108	21,050	5,942		794	794
361004 Skills Link				3,377	3,377			



**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$
361005 Continuous School Improvement			72,521	72,521		450	450
361006 Innovation in Education program		68,646	69,360	714			
361007 Student Services		39,682	39,682				
361009 Education Partnerships Program			126,692	126,692		(1,012)	(1,012)
361012 Breakfast/FNS/SP/Early Literacy			15,993	15,993		463	463
361013 NP1M New Paths Language		28,574	28,574			(1,450)	(1,450)
361014 Postsecondary (PSP)		132,452	132,452				
361015 Fight Against Bullying		2,500	2,500				
361300 NTHL Schools - O&M			74,045	74,045		154,319	154,319
362105 Q2JB-Q3R0-Q40Y Instructional Services Formula Seq. 1	6,747,390	6,766,352	2,483,950	(4,282,402)		701,112	701,112
362126 Ancillary Support			16,400	16,400		24,920	24,920
362138 NP12 Financial Assistance Allowances			12,906	12,906		191,590	191,590
362145 NP18 Student Transportation Services		194	200,900	200,706		465,972	465,972
362165 Professional Development			26,096	26,096			
362175 Adult Education			930,053	930,053			
362234 Band Operated School - Special Education		38,901	439,695	400,794		(19,186)	(19,186)
362270 Q40Z Post-Secondary Student Support Pro	680,428	684,028	607,409	(76,619)		(123,401)	(123,401)
Sub Total Education	7,427,818	7,803,812	5,357,476	(2,446,336)		1,390,870	1,390,870
<b>PUBLIC WORKS</b>							
400000 Tangible capital assets							
408190 Q40 Lands, membership and Estates		7,126	7,126				
408565 Q40N Wastewater Systems Before Q35A	88,817	10,791	99,608			(20,805)	(20,805)
408566 Q40O Water Systems	845,861	8,640	340,895	(513,606)		(728,434)	(728,434)
408566 Q40O Water Systems		15,900	64,980	49,080		(40,535)	(40,535)
408595 Q3X8 Water System Rehabilitation	450,000	(426,577)	23,423		23,423	(17,414)	6,009
408751 Q40U Community Buildings	132,712		119,197	(13,515)		(43,470)	(43,470)
408767 Q3BH Roads and Bridges			125,434	125,434		(463,499)	(463,499)
408774 Q40T Maintenance Management	520,390	87,158	586,099		21,449	(298,425)	(276,976)
408775 Q35E Maintenance Management		369,155	369,155			(4,815)	(4,815)

**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
Year ended March 31, 2024

	ISC	Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$	\$
408779 Q3BT Solid Waste		187,321	187,321	187,321				2,397
410000 Community Beautification & Elder Assistance		124,240	124,240	353,048	228,808			
Sub Total Public Works	2,037,780	383,754	2,421,534	2,252,863	(123,799)	44,872	(1,615,000)	(1,570,128)
<b>PUBLIC SECURITY</b>								
590102 Policing Equipments initiative 2022-2023		267,204	267,204	267,204				
590103 Policing Infrastructure of the Community		1,365,001	1,365,001	1,917,282	552,281		(799,606)	
590105 Policing Services		15,993	15,993	1,276	(14,717)		36,442	
590106 Police Tickets				9,809	9,809		17,195	
590107 Dog Catcher								
590109 Prevention liaison officer		93,081	93,081	93,081				
590110 Q3BN Training - Fire Protection		9,001	9,001	9,001			68,476	
590115 Q3AU Fire Protection QD88		1,426	1,426	1,426			89,246	
590120 Q40U Fire Protection Before Q3BG		12,952	12,952	89,988	77,036		(24,134)	
Elimination of inter-organizational transactions upon consolidation		(4,111)	(4,111)			(4,111)		(4,111)
Sub Total Public Security	1,760,547	1,760,547	1,760,547	2,389,067	624,409	(4,111)	(612,381)	(616,492)
<b>BAND SUPPORT</b>								
630000 MMBC		19,682	19,682	4,865	(14,817)		10,768	
630050 Coop Handicraft				2,458	2,458		(1,683)	
630060 Walqwan Center		172,101	172,101	57,617	(114,484)		1,156,043	
640000 Estuary Fishing Agreement		1,343,560	1,343,560	1,498,000	154,440		(356,546)	
641010 Council department		12,070	12,070	428,424	416,354		(6,482)	
641011 Q40L-Q31M Band Support Funding	484,564	1,316,414	1,800,978	1,615,835	(288,477)	(103,334)	(549,927)	(653,261)
641012 Mobilization		85,500	85,500	85,500				
641013 Cultural & Language	60,000	256,421	316,421	316,421				
641014 Communication		385,026	385,026	375,941	(9,085)			
641016 Learning Center				36,000	36,000			
641017 Q40M Band Employee Benefit	124,767		124,767	124,767			(3,189)	(3,189)

**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$
641018 Human resources			292,207	292,207			
641072 NCD1 Capacity Building	198,000	77,495	77,495				
641366 QZ9P Specific Claims Submission	112,382	29,778	29,778				
641843 Q32J Fin Mgmt gov cap dev		34,303	34,403		(100)	100	
641850 Q32N Risk Management gov capacity Development		45,441	45,441				
650050 Daycare Center Rent		37,263	87,420				(102,480)
650051 Daycare renovations	45,000	12,668	12,668		(50,157)	(52,323)	
651025 Rod Lease		77,571	77,571	(54,710)	22,861	(22,861)	
652000 Church		4,912	28,249	23,337		(11,105)	(11,105)
653000 Cascapedia Society		657,965	657,965			48,183	48,183
655000 Summer Student Employment Program		22,332	22,332			24,811	24,811
655700 Plamugwet		530,176	436,149	(94,027)			
656600 Owned Source Revenue		164,333	342,457	(1,510,394)	(1,688,518)	(7,483,882)	(9,172,400)
656601 Surplus from the grant/Contribution		(440,738)	4,632	953,909	508,539	2,863,305	3,371,844
656602 Surplus From the Grant/Education		(1,907,232)	(1,907,232)	1,906,438	(794)		(794)
658502 Q3V9 COVID		62,010	62,010				
680000 Elections			31,999	31,999			
Gesgapegiag Human Resource Development Commission		652,435	602,222		50,213	43,824	94,037
Gesgapegiag Natural Resources Inc.			5,000		(5,000)	66,487	61,487
Elimination of inter-organizational transactions upon consolidation		(1,500)	(36,848)		35,348		35,348
Sub Total Band Support	1,024,713	3,294,604	7,281,407	1,731,148	(1,230,942)	(4,274,477)	(5,505,419)
<b>ECONOMIC DEVELOPMENT</b>							
708110 Q40W Community Ec. Dev. Program	156,659	193,872	439,303	58,996	(186,435)	(14,074)	(200,509)
708125 Basket Making/Beading		216,105	308,871	92,766			
708145 Chalets Ste-Helene (operationnel)		183,216	259,743	37,500	(39,027)	(85,230)	(124,257)
708165 Recreative project		10,550	10,550				

**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC	Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$	\$
708170 Tourism Initiative		101,100	101,100	101,100			(58,014)	(58,014)
708180 Community Park Project		3,422	3,422	21,744	15,092	(3,230)	(21,693)	(24,923)
708185 Sundance		15,092	15,092		(15,092)			
708196 Interpretation center		1,227	1,227	34,810	33,583			
708197 Hyde Project		13,401	13,401	6,072	(7,329)			
Elimination of inter-organizational transactions upon consolidation		(3,522)	(3,522)			(3,522)		(3,522)
Sub Total Economic Development	156,659	577,804	734,463	1,182,193	215,516	(232,214)	(179,011)	(411,225)
<b>COMMERCIAL</b>								
860000 Mid-Shore Fisheries		3,523,577	3,523,577	3,366,811	(301,480)	(144,714)	23,564,931	23,420,217
860005 Fisheries Training C4		2,574	2,574	3,857	1,283			
860006 Natural Resources Administration		393,709	393,709	426,728	43,213	10,194	(771,128)	(760,934)
860008 Lobsters trap course		11,158	11,158	11,158				
860010 Gesgapegiag Lobsterhut		465,856	465,856	465,856			(88,611)	(88,611)
860011 Lobster Whole Sale		3,784,577	3,784,577	3,784,577			763,720	763,720
860023 Capacity Support		16,231	16,231	16,231				
860033 Whalesafe		188,732	188,732	188,732				
860034 Ansalewit & Guiuimu boats							(63,656)	(63,656)
860035 New Vessel and repairs		321,509	321,509	321,509				
860041 Ukian		654,519	654,519	533,135	(56,344)	65,040	129,960	195,000
860042 Kiskamsi & Little Pax		821,022	821,022	610,197	(145,825)	65,000	178,004	243,004
860043 Gitpu		710,984	710,984	528,819	(117,165)	65,000	112,287	177,287
860044 Guimu & Knot To Bad		698,702	698,702	605,141	(28,561)	65,000	121,074	186,074
860045 Ansalewit		206,725	206,725	409,452		(202,727)	72,632	(130,095)
860046 Ansalewit (replacement)		332,913	332,913	112,537		220,376		220,376
870999 Forestry General		1,100,269	1,136,769	622,385	(450,063)	64,321	884,525	948,846
872000 Production/Forestry		375,355	375,355	419,789		(44,434)	(1,965)	(46,399)
872500 Community Firewood Assistance	36,500	60,000	60,000	79,888		(19,888)	34,303	14,415
873000 Native protected area project		168,696	168,696	168,696				

**Micmacs of Gesgapegiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$
9252-9106 Québec Inc. (Gesgapegiag Excavation)	365,170	365,170	711,090		(345,920)	(2,188,443)	(2,534,363)
Gesgapegiag Business Corporation	525	525	525			(18,389)	(18,389)
Elimination of inter-organizational transactions upon consolidation	(1,848)	(1,848)			(1,848)		(1,848)
<b>Sub Total Commercial</b>	<b>36,500</b>	<b>14,200,955</b>	<b>13,387,113</b>	<b>(1,054,942)</b>	<b>(204,600)</b>	<b>22,729,244</b>	<b>22,524,644</b>
<b>CAPITAL HOUSING</b>							
990001 Housing Inspection	28,770	(19,570)	9,200				
990002 Q40S Small Repair	237,065	237,065	237,065			(27,333)	(27,333)
990003 Q3XJ New Houses	26,024	26,024	13,136	(12,888)			
990006 New house subitize D. J.			28,800	28,800			
990007 Construction Article 95			78,203	78,203			
990008 Rapid Housing Init. Phase 3 Sixplex 1 A-F Amu	158,175	(158,175)					
990009 Rapid Housing Init. Phase 3 - Duplex 26 AB	52,725	(52,725)					
Gasgusi							
990010 Rapid housing Init. Phase 3 - Duplex 28 AB	52,725	(52,725)					
Gasgusi							
990011 Q40R Housing Councils	15,508	5,160	181,559	160,868	(23)	(87,034)	(87,057)
990012 Rapid Housing Init. Phase 3 - Duplex 30 AB							
Gasgusi	52,725	(52,725)					
990014 National Housing Co-Investment Fund		405,000	1,186,590	600,000	(181,590)		(181,590)
990019 Q3BL Special services			48,401		(48,401)		(48,401)
990021 Donat Jerome House		30,000	37,838		(7,838)		(7,838)
990026 RAAP 180 Main Street 2022-23						(12,905)	(12,905)
990030 Sixplex 24 Gasgusi Lane						(332)	(332)
990041 Pilot project elders house's repairs		10,520	11,771		(1,251)		(1,251)
990051 3-5-7-9-11 Gasgusi			6,676		(6,676)		(6,676)
999001 Mortgage Payments	182,032	182,032	340,974		(158,942)	(997,787)	(1,156,729)
999003 Replacement reserve post 97	15,830	15,830	15,830				
999990 Amortization of tangible capital assets	1,695,732	1,695,732	2,252,486	798,911	242,157	(7,425,327)	(7,183,170)
Micmacs Housing Corporation	445,009	445,009	480,205		(35,196)	(1,487,752)	(1,522,948)

**Micmacs of Gesgapeagiag**  
**Consolidated Operations and Accumulated Surplus (Deficit) by Program**  
 Year ended March 31, 2024

	ISC	Other revenues	Total revenues	Total expenses	Transfers between programs	Excess (deficiency) of revenues over expenses	Adjusted accumulated surplus (deficit), beginning of year	Accumulated surplus (deficit), end of year
	\$	\$	\$	\$	\$	\$	\$	\$
Elimination of inter-organizational transactions upon consolidation		(36,848)	(36,848)			(36,848)		(36,848)
Sub Total Capital Housing	597,693	2,442,539	3,040,232	4,926,734	1,653,894	(234,608)	(10,038,470)	(10,273,076)
<b>PRIOR PERIOD FINANCIAL</b>								
999999 Discontinued projects							4,952,062	4,952,062
<b>TOTAL</b>	23,194,520	21,098,773	44,293,293	46,407,717	(2,114,424)		11,424,575	9,310,151

**Micmacs of Gesgapegiag Band**  
**Schedule of Salaries, Honoraria, Travel Expenses and Other Remuneration**  
 March 31, 2024

	Position title	Number of months	Honoraria	Remuneration	Expenses
			\$	Note 1	Note 2
				\$	\$
<b>Elected officials:</b>					
Roderick Larocque	Chief	7		76,922	2,342
John Martin	Chief (5 months), Councillor (7 months)	12	10,625	50,480	30,197
Angelique Condo	Councillor	7	10,625	1,800	
Tracy Condo	Councillor	7	10,625	11,700	
Shanon Gedeon	Councillor	7	10,625		1,529
Shawn Martin	Councillor	7	10,625		10,391
Preston Paul	Councillor	7	10,625		3,926
Dorothy Gedeon	Councillor	12	15,000	25,769	1,525
Christianne B. Jerome	Councillor	5	3,125	9,289	1,310
Armand Martin	Councillor	5			
Tammy Martin	Councillor	5	4,375		
Aaron Condo	Councillor	12	15,000	13,800	4,966
Bernard Jerome	Councillor	5	4,375		7,294
Daniel Condo	Councillor	5	4,375		
			110,000	189,760	63,480

Note 1: "Remuneration" means any salaries, wages, commissions, bonuses, fees, dividends and any other monetary benefits — other than the reimbursement of expenses — and non-monetary benefits. Examples are provided in the supporting document which accompanies this document on the internet sites of Crown-Indigenous Relations and Northern Affairs Canada and Indigenous Services Canada, in the section entitled: "Supplementary Information".

Note 2: As per the First Nations Financial Transparency Act: "expenses" include the costs of transportation, accommodation, meals, hospitality and incidental expenses.

